AHMAD KABIR MUHAMMAD

B. TECH QS ATBU; PGD IBF, MBCL BUK; FNIQS, CP^{3}P (EXECUTION)

CONTESTANT FOR THE POST OF SECRETARY GENERAL

CONTACT/OTHER INFORMATION

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Chapter: Gombe State

Marital Status: Married

NIQS MEMBERSHIP HISTORY

- Corporate Member, Nigerian Institute of Quantity Surveyors—2013
- Fellow, Nigerian Institute of Quantity Surveyors (FNIQS)—2017
- Registered Quantity Surveyor, Quantity Surveyor Registration Board of Nigeria (QSRBN) R/2182-2013

PROFILE

Ahmad Kabir Muhammad is a seasoned Quantity Surveyor with nearly two decades of experience in the construction consultancy sector. Over this period, he has successfully delivered landmark projects in healthcare, education, sports, and institutional infrastructure with a cumulative value exceeding ₦250 billion.

He holds a Bachelor of Technology in Quantity Surveying from Abubakar Tafawa Balewa University, a Postgraduate Diploma in Islamic Banking and Finance, and a master's in Business and Commercial Law from Bayero University, Kano.

A registered professional and Fellow of the Nigerian Institute of Quantity Surveyors, he has further strengthened his expertise with certifications in public-private partnerships, infrastructure finance, corporate governance, and public procurement.

Beyond his technical background, Ahmad is the managing consultant at Project Procurement Consultants Ltd, a firm he co-founded, and an associate partner with YS Associates Ltd. One of the founding goals of Project Procurement Consultants Ltd was to create internship and training opportunities for both graduates and students. Under his guidance, the firm has successfully mentored and produced at least five registered quantity surveyors who began and completed their professional training there, and has provided industrial training opportunities for more than twenty undergraduate students. This commitment to mentorship reflects his passion for developing the next generation of professionals.

Ahmad's leadership journey within NIQS is well established. He pioneered the revival of the Young QS Forum, which earned him early recognition and his elevation to Fellowship for outstanding service. Passionate about mentorship, he continues to guide younger professionals both within his practice and across the Institute.

His contributions also extend to the public sector, including service on the Gombe State Task Force on Health Sector Revitalization. Currently, he supports knowledge development as a part-time trainer with the World Bank-supported SPESSE Project at Abubakar Tafawa Balewa University, where he facilitates training in public procurement.

Through these roles, Ahmad has developed a rare blend of professional expertise, governance experience, and a passion for member development—qualities he is now offering in service to NIQS as a candidate for Secretary General.

SELECTED PROJECTS

Y.S. Associates No. 12 Maseru Street, Wuse Zone 6, Abuja, Nig

- Team Lead/Project Director, (Quantity Surveying) for the Development of Mixed-use Facility at No. 8 Tinubu Street, Lagos Island.
- Senior Resident Quantity Surveyor for the Renovation of the CBN Branch Building in Jos.
- Involved (as a team member) in the Pre-Contract Activities for the Proposed Renovation of the Central Bank of Nigeria (CBN) Branch Building in Jos, Plateau State; Yola, Adamawa State; and Owerri, Imo State.
- Participated in the Construction of Pantami Stadium, Gombe, Gombe State, as Assistant Resident Quantity Surveyor and rose to Resident Quantity Surveyor.
- Participated in the Construction and Renovation of General Hospital, Tallasse, Kashere, Dukku, Bajoga, and Zambuk, all in Gombe State, as an Assistant Resident Quantity Surveyor.

Project Procurement Consultants Ltd.

- Lead Quantity Surveyor (Post Contract) Construction of CBN Diagnostic & Treatment Centre, Bauchi, Bauchi State.
- Lead Consultant/Contract Administrator, Construction of Faculty of Science Complex, Abubakar Tafawa Balewa University, Bauchi State.
- Lead Consultant/Contract Administrator, Construction of Faculty of Law, Gombe State University.
- Lead Quantity Surveyor, Construction of Faculty of Pharmaceutical Science, Gombe State University
- Lead Consultant/Contract Administrator on Presidential Intervention for Gombe State University, Gombe- Needs Assessment Phase II.

NIGERIAN INSTITUTE OF QUANTITY SURVEYORS

The professional construction cost managers.

MANIFESTO OF:
QS AHMAD KABIR MUHAMMAD, FNIQS

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ME & YOU = STRONGER NIQS

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My Aspiration/Candidature

Distinguished colleagues,

It is with a deep sense of humility and responsibility that I present my candidature for the office of Secretary General of the Nigerian Institute of Quantity Surveyors (NIQS).

The Secretary General's constitutional duties – convening meetings at the President's instructions, issuing notices, maintaining records, handling correspondence, presenting annual reports, coordinating chapters, and overseeing the Secretariat – are not ends in themselves. They are instruments for advancing the Institute's broader objectives of professional growth, research, ethics, collaboration, visibility, global relevance, partnerships, and inclusivity.

I therefore seek your support not only to consolidate past achievements but also to strengthen our Secretariat and renew our governance framework, ensuring that NIQS continues to grow as a resilient, inclusive, and globally relevant organisation.

My Journey of Service

My service within NIQS has been steady and diverse, giving me a holistic understanding of our Institute.

As General Secretary of my Chapter

I witnessed firsthand the aspirations and challenges of members at the grassroots, which grounded me in the realities of chapter life.

As the Pioneer Chair of the YQSF

I collaborated with colleagues to develop the **3Es – Engagement, Encouragement, and Empowerment.** This philosophy helped mobilise younger professionals, mentor emerging leaders, and promote generational sustainability within the profession.

On National Committees (2016-2017; 2020-2021)

I have also been privileged to serve on several national committees, including the **Professional Development and Technical Committee and the Membership Committee** (2015-2017, 2019-2021). These roles deepened my appreciation of technical excellence, member welfare, and the unique needs of our chapters and National Bodies.

My Journey of Service

As Secretary of Professional Development and Library (2021–2023)

I saw firsthand the importance of evidence-based decision-making, where every CPD, seminar, and conference had to be guided by research, relevance, and data. This responsibility also brought me into closer contact with our National Bodies and Organs — **WAQSN, QS in Public Service, QS in Consulting, QS in Contracting, and QS in Academia** — sharpening my insight into their contributions.

As Secretary of the Strategic Action Plan Committee (Currently)

I have seen how excellent strategies falter without strong governance frameworks. And as Secretary of the Fellows Forum, I have gained perspective on the aspirations of our elite cadre.

Together, these experiences — spanning grassroots to the highest levels of NIQS — have shaped my conviction that the Secretariat must be more than efficient: it must be **visionary, inclusive, and reform-oriented.**

Philosophy: ME & YOU = Stronger NIQS

ME stands for **Membership Engagement** — ensuring every member feels seen, heard, and valued.

YOU stands for **Your Ownership and Understanding** — because engagement only has meaning when members truly own and understand the direction of our Institute.

To translate this philosophy into action, I will anchor my service on the 3Cs of Service — **Communication, Collaboration, and Coordination.** Through these principles, the office of the Secretary General will continue to serve as the heartbeat of NIQS: not only providing efficient administration, but also shaping engagement, partnerships, and disciplined delivery that meet the evolving needs of our members.

Turning Philosophy into Action: The 3Cs of Service

COMMUNICATION

COLLABORATION

COORDINATION

1. Communication → Shared Understanding

Communication is the foundation of trust. As Secretary General, I will:

i. Issue timely notices, accurate minutes, and circulars.

ii. Publish a **monthly Secretariat Update**, highlighting planned activities for the month and reporting achievements from the previous month.

iii. Consolidate digital tools into a unified **NIQS Member App**, giving colleagues easy access to notices, CPDs, and Secretariat services.

2. Collaboration → Shared Ownership

Collaboration is the spirit of inclusivity. It is horizontal—where chapters, national bodies, committees, and leadership co-create policies and programs. As Secretary General, I will:

i. Launch a **policy consultation portal** on the NIQS website, so every member has a voice in shaping policies.

ii. Institutionalize **joint program design** with chapters, national bodies, and committees, ensuring initiatives reflect their realities.

iii. Work with **Fellows, Young QS, WAQSN, Chapters, and Committees** to implement a **structured NIQS Mentorship Program,** pairing young professionals with senior colleagues to secure knowledge transfer, values, and professional culture.

3. Coordination → Disciplined Delivery

Coordination is the discipline of follow-through. As Secretary General, I will:

i. Ensure the production of a **harmonized annual calendar of activities**, combining NEC, QS Academy, NIQS Foundation, National Bodies, and chapters into one schedule circulated promptly to all members.

ii. Align Secretariat staff performance with the Strategic Action Plan and NEC/NPC resolutions using a **Policy Tracking Calendar and dashboard.**

iii. Work closely with the **Assistant Secretary General** to support chapters in fulfilling their constitutional responsibilities.

Governance Renewal and Secretariat Strengthening

For Communication, Collaboration, and Coordination to succeed, the Secretariat itself must be strong, and our governance framework renewed. To this end, I will work with the President, the National Executive Committee (NEC), and the National Policy Committee (NPC) to:

1. Commission a **Secretariat Audit** to identify staff and system gaps.
2. Provide **targeted training** and update the Secretariat operations manual.
3. Implement ICT systems for records, correspondence, and policy tracking.
4. Support efforts to revive the long-overdue **Constitution review** (last updated in 2015).
5. Institutionalize **midterm governance retreats** to evaluate the Strategic Action Plan and strengthen policy implementation.

Strong governance is the bridge between excellent strategies and successful results, and I am committed to building that bridge in partnership with NIQS leadership and members.

MY APPEAL

Distinguished colleagues, my aspiration is not driven by ambition but by service.

The trust and opportunities I have enjoyed within NIQS have prepared me to give more. What I offer is not promises but a partnership — one that consolidates past achievements, strengthens the Secretariat, renews our governance, and builds an inclusive NIQS where every member feels engaged and valued.

Colleagues, my pledge is simple: ME & YOU = Stronger NIQS. I respectfully solicit your vote and support to make this partnership real — so that together, we can build a Secretariat that serves every member and a profession that commands respect globally.

Together, ME & YOU will build a stronger Secretariat, and through it, a stronger NIQS.

Thank you.

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Thank You

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